

Start date	End date	Event	Attendee	Aim	Remarks
		DL/1 L1.1 AtoN Course, worldwide	KG		
		Update L1.1 course material, HQ	KG	update Power Points	
Jan		Progress&Planning meeting, HQ	All	review action plan	
Jan		VTS Workshop, Vietnam	KG		
Jan		Review, Vietnam	KG	Analyse/Action meeting	
		Level 1.1 AtoN C, Brazil	KG	Train AtoN Managers	
		Level 1.1 AtoN C, Brazil	KG	sponsored participants	
14-Jan	21-Jan	Mission, Iran	GD,OFE	needs assessment mission	Joint mission with IHO
5-Feb	7-Feb	EAHC-7, Japan	GD	lobby target states	
6-Feb	12-Feb	Mission, Iraq	OFE/GD	needs assessment mission	
10-Feb	14-Feb	SWPHC, Australia	OFE	lobby target states	
19-Feb	21-Feb	PAP-39, HQ	OFE	represent the Academy	
24-Feb	24-Feb	WWA Seminar at Diplomatic Conference	All	Raise awareness	
25-Feb	28-Feb	IALA Diplomatic Conference	All	lectures and closing	
		Level 1.1 AtoN C, Colombia	GD/KG	Train AtoN Managers	
		Level 1.1 AtoN C, Colombia	GD/KG	sponsored participants	
		Level 1.1 AtoN C, Morocco		Train AtoN Managers	with an African Alumni
		Level 1.1 AtoN C, Morocco		sponsored participants	
2-Mar	6-Mar	VTS-48	KG,OFE	work with the committee	
9-Mar	13-Mar	ARM-11			
9-Mar	13-Mar	Level 1.1 AtoN C, U.K.	KG	Trinity House	Module 3
		Mission, Somalia	OFE,GD		IMO supported
16-Mar	20-Mar	ENAV-25, HQ	KG		
23-Mar	27-Mar	NIOHC, Sri Lanka	GD/OFE		Date option
23-Mar	27-Mar	ASEAN VTS training, Malaysia	KG		Or Lilian if Kevin not available
30-Mar	3-Apr	Risk Training, Indonesia	OFE,GD	IWRAP course	Jana sponsorship
6-Apr	14-Apr	Mission, Indonesia	OFE,GD	needs assessment mission	
20-Apr	24-Apr	VTS CB Event, Singapore	KG		
27-Apr	1-May	ENG-11, Brazil	OFE,KG	work with the committee	
		Progress&Planning meeting, HQ	All	review action plan	
29-Apr	29-Apr	WWA Board-18	OFE, KG	endorse action plan	
		APHoMSA,	OFE	lobby target states	
		Progress&Planning meeting, HQ	All	review action plan, QMS	
		DL/2 L1.1 AtoN Course, worldwide	KG		Mod one and two
		IMO MSC, U.K.	OFE	lobby for safety of navigation	only few days
		DL/1 L1.1 AtoN Course, worldwide	KG		Mod. three
		SEAIGNEP	JM, OFE	lobby target states	at present no host country
		MBSCH	GD	lobby target states	
		Council-71	OFE,GD,KG		
		IMO TCC-70, U.K.	OFE,GD,KG	capacity building	
		Visiting professor WMU, Sweden	OFE	Lecture at WMU	
		IALA staff day,	ALL	teambuilding	
		Review	GD	Analyse/Action meeting	
		Level 1.1 AtoN C, South Africa		Train AtoN Managers	
		Level 1.1 AtoN C, South Africa		sponsored participants	IMO, Steve Nell
26-Aug	27-Aug	Joint CB Group meeting, Monaco	OFE,GD	discuss the joint missions	
		L1.1 AtoN Course, France		Train AtoN Managers	
		L1.1 AtoN course, France		4 sponsored participants	Africa
		L1.1 AtoN Course, France		Train AtoN Managers	Visits African participants
		SAIHC		lobby target states	
9-Sep	11-Sep	PAP-40, HQ	OFE	represent the Academy	
14-Sep	18-Sep	L1.1 Aton course, China	OFE/KG	Train AtoN Managers	Module 3
		L1.1 Aton course, China		sponsored participants	
		VTS-49, HQ	OFE,KG,GD	Brief Committee	work in WG-3
		ENG-12, HQ	OFE,KG,GD	Brief ENG Committee	
		Spanish Group Meeting	GD	to establish support teams	
		Progress&Planning meeting, HQ	All	review action plan	
		WWA Board,HQ	OFE, KG	endorse budget; action plan	
		ENAV-26 , HQ	KG,OFE	Brief Committee	
		ARM-12, HQ	All	Brief ARM Committee	lobby Africa
		ASEAN VTS training, Malaysia	KG	VTS training Matrain	
		Risk Management C., Oman	OFE,GD	Risk management toolbox	
		Risk Management C., Oman	Mahesh	deliver PAWSA	
		Risk Management C., Australia		sponsored participant	
		Risk Management C., Australia		opening, lectures	
		Review,		Analyse/Action meeting	
4-Nov	29-Nov	L1.1 AtoN Course, India	KG, OFE	Train AtoN Managers	
4-Nov	29-Nov	L1.1 AtoN Course, India		sponsored participants	somalia

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4-Nov	8-Nov	L1.1 AtoN Course, Suriname	KG	Train AtoN Managers	
		L1.1 AtoN Course, Suriname		sponsored participants	
2-Dec	3-Dec	Saf. Of Nav. Seminar,	GD	Raise awareness	
4-Dec	7-Dec	MACHC,	GD	lobby target states	schedule a review
5-Nov	13-Nov	Mission, Caribbean	GD	needs assessment mission	
		ATO Seminar,	KG,OFE, GD	Reinforcing meeting	Regional ATO Conference
Dec		Council-72,	OFE	Brief Council	
tbc		Progress&Planning meeting, HQ	All	review action plan	
		Promotion materials			
tbc		SIRA Course, Egypt	KG	training for the region	back to back
tbc		Training facilitation meeting, Egypt	KG	start up with L1 AtoN Course	Alexandra Maritime Coll.
		Develop E-learning		costs for Moodle consultant	
		AtoN Text books	KG	development of lesson material	Colin Day
		Spanish Support Group	GD	platform for coordination	
tbc		IFAN meetings	OFE	discuss work programme	

1-Jan	31-Dec	Other ET			
1-Jan	31-Dec	WWA courses & seminars			
1-Jan	31-Dec	Support to ATO's			
1-Jan	31-Dec	Distance learning			
1-Jan	31-Dec	Sponsored participants ET			
1-Jan	31-Dec	Model courses work			
1-Jan	31-Dec	Other CB			
1-Jan	31-Dec	Missions			
1-Jan	31-Dec	Reviews			
1-Jan	31-Dec	Routine CB activity			
1-Jan	31-Dec	Sponsored participants CB			
1-Jan	31-Dec	Other R&D			
1-Jan	31-Dec	R&D projects			
1-Jan	31-Dec	Other AR			
1-Jan	31-Dec	WWA & IALA internal meetings (IFAN)			
1-Jan	31-Dec	Secretariat Support		Support from the Secretariat	80.000 pr year
1-Jan	31-Dec	Bank Charges			
1-Jan	31-Dec	Equipment, Software Licenses			
1-Jan	31-Dec	Permanent Staff costs			

	FZ	Francis Zachariae - Secretary-General
	OFE	Omar Frits Eriksson - Dean of the Academy
	GD	Gerardine Delanoye- Programme Manager
	JM	Jacques Manchard - Senior Adviser
	KG	Kevin Gregory- Senior Adviser
	TS	Tom Southall -Technical Officer
	JLF	Jean-Luc Fontain-Consultant
	CD	Colin Day-Consultant